

## **Appendix 11**

### **Outcome 11: Create a better South Africa, contribute to a better and safer Africa in a better world**

#### **1. National Development Plan (NDP) 2030 Vision and Trajectory**

In 2030, South Africa, informed by its national interests, is a globally competitive economy, and an influential and leading member of the international community. South Africa promotes and contributes to sustainable development, democracy, the rule of law, human rights, and peace and security, within a safe, peaceful and prosperous Southern African Region and Africa, as well as a fair and just world.

#### **2. Constraints and strategic approach**

The current landscape is characterised, amongst others, by the following international trends:

- Infinite national and international variables in an unpredictable world
- The complex nature of conflict and insecurity and the drivers thereof
- Dominant international players and conflicting national interest driven by a demand for raw materials
- Predominance of narrow national interest worldwide to the exclusion of multilateralism
- Non-accountability of non-state actors (multinational companies, terrorism, organised crime, rebel movements, piracy, extremism etc.)
- Proliferation of regional trade agreements (RTAs), including in Africa
- Unreformed global system of governance
- Prioritisation globally of civil and political rights over economic, social and cultural rights
- The multifaceted consequences of migration
- Development of advanced and larger modes of air transportation
- Demographic challenges including the youth bulge and ageing populations
- Development and infrastructure challenges on the Continent

- Narrow intergovernmental approach to regional integration
- Commitment to developmental integration in Africa

Consequently, achieving this vision and responding to these challenges requires the achievement of specific sub-outcomes. There are existing opportunities that can be exploited in the pursuit of achieving the sub-outcomes, these include but are not limited to:

- Bloc forming to achieve consensus to overcome intractable multilateral differences
- Multi-polarity: movement away from uni-polar world
- Rise of the Emerging economies in the South
- Political influence of BRICS countries in the Global agenda
- Advancement in technology and new applications

The achievement of the identified sub-outcomes is anchored in the pursuit of the African Agenda, to this end “South Africa must therefore continue to support regional and continental processes to respond to and resolve crises, strengthen regional integration, significantly increase intra-African trade, and champion sustainable development and opportunities in Africa.”<sup>1</sup>

### **3. NDP output priorities to achieve the Vision**

Government priorities the achievement of sub-outcomes below in order to realise the vision of Creating a Better South Africa and contributing to a better and safer Africa in a better world.

- i. SA’s national priorities advanced in bilateral engagements
- ii. An economically integrated Southern Africa
- iii. Political cohesion within Southern Africa to ensure a peaceful, secure and stable Southern African region
- iv. A Peaceful, secure and stable Africa

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<sup>1</sup> White Paper on South Africa’s Foreign Policy

- v. A sustainable, developed and economically integrating Africa
- vi. An equitable and just System of Global Governance
- vii. Strong, mutually beneficial South-South cooperation
- viii. Beneficial relations with strategic formations of the North

#### 4. Management of Implementation

The implementation of the actions in the tables below will require committed involvement of and coordinated effort by the Department of International Relations and Co-operation (DIRCO), State Security Agency (SSA), the Department of Trade and Industry (the dti), Telecommunications and Postal Services, National Treasury (NT), the Department of Performance Monitoring and Evaluation (DPME), the Department of Tourism (NDT), South African Police Services (SAPS) and the Department of Defence (DoD). The existing Implementation Forum for Outcome 11 (the International Cooperation, Trade and Security Cluster) is retained as the principal coordination and implementation mechanism.

#### MTSF sub-outcomes and component actions, responsible ministry, indicators and targets

<b>Sub-Outcome 1: SA's national priorities advanced in bilateral engagements:</b> The conduct of diplomacy between two states remains the pre-eminent basis for advancing national priorities as well as for the effective engagement in multilateral fora. Structured bilateral mechanisms govern the bilateral engagements and are one of the most important and valuable foreign policy instruments to coordinate South Africa's positions and activities towards a particular country and to advance South Africa's national priorities.				
<b>Actions</b>	<b>Minister</b>	<b>Indicators</b>	<b>Baseline</b>	<b>Targets</b>
<b>Advance South Africa's national priorities through structured bilateral engagements</b>	DIRCO	Number of structured bilateral engagements	42 in 2013/14	34 in 2014/2015
				248 by 2018/19
<b>Undertake economic diplomacy</b>	DTI	Increased sales of the	R900 million in 2013/14	R3 billion in 2014/2015

Actions	Minister	Indicators	Baseline	Targets
<b>activities to promote national priorities</b>	DTI	manufactured value-added exports from IPAP priority sectors directed towards emerging and traditional markets through the product and market diversification strategy		R20 billion by 2018/19
		FDI inflows into SA	Investment project pipeline of R50 billion in 2013/14	R40 billion in 2014/2015
				R230 billion by 2018/19
	DIRCO DTI	Number of economic diplomacy and image building activities aimed at promoting mutually-beneficial cooperation undertaken per year.	27 National Pavilions in 2013/14	27 National Pavilions in 2014/15
				30 National Pavilions by 2018/19
		7 Investment and Trade Initiatives and Special Projects in 2013/14	5 Investment and Trade Initiatives and 1 Special project in 2014/15	
			7 Investment and Trade Initiatives and Special Projects by 2018/19	
		125 economic diplomacy and image building activities in 2013/14	130 in 2014/15	
			146 economic diplomacy and image building activities per annum by 2018/19	

Actions	Minister	Indicators	Baseline	Targets
	DIRCO	Number of foreign visitors arrivals into South Africa	13 021 979 annual foreign visitor arrivals by 2013/14	14 225 075 in 2014/15
				43 968 284 foreign visitor arrivals by 2016/17
	NDT	Increase tourism revenue contribution to the economy	R115.4 billion Tourism Foreign Direct Spend(Excluding Capital Expenditure) by 2012/13	R119,7 billion
				R372.1 billion Tourism Foreign Direct Spend(Excluding Capital Expenditure) by 2017

**Sub-Outcome 2: An economically integrated Southern Africa:** South Africa has consistently championed broader regional integration through SACU, SADC and the envisaged Tripartite FTA that spans Eastern and Southern Africa. The priority is to advance “developmental integration”, which is an approach that combines market integration, cross-border infrastructure development and policy coordination to diversify production and boost intra-African trade.

Action	Minister	Indicator	Baseline	Target
<b>Advance developmental co-operation and development integration to achieve: industrial development, infrastructure development and market integration in SADC</b>	DTI	Key elements of SA positions reflected in the Final RISDP	RISDP under review	Final South African Position on RISDP in 2014/15
				Revised Draft RISDP by 2018/19
<b>Advance developmental co-operation and development integration</b>	DTI	Key elements of SA positions reflected in the process of SACU agenda	Work underway to review the development integration agenda in	Report on inter-departmental consultations towards the development

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Action	Minister	Indicator	Baseline	Target
<b>to achieve: industrial development, infrastructure development and market integration in SACU.</b>		development integration.	SACU	of a SACU integration work programme in 2014/15
				A draft SA position on the development integration agenda in SACU
<b>Advance developmental co-operation and development integration to achieve: industrial development, infrastructure development and market integration in TFTA</b>	DTI	Key elements of SA positions reflected in the process of establishing the T-FTA.	T-FTA negotiations underway	Develop SA positions on the text and tariff offers 2014/15
				Draft T-FTA on Phase 1 incorporating key elements of SA positions by 2018/19

**Sub-Outcome 3: Political cohesion within Southern Africa to ensure a peaceful, secure and stable Southern African region.** A politically cohesive SADC that contributes to addressing the root causes and consequences of conflict and contributing towards a secure environment which is conducive towards sustainable development in the region.

Action	Minister	Indicator	Baseline	Target
<b>Contribute to conflict prevention, peacekeeping, peace and</b>	DIRCO	Percentage of resolutions, decisions and outcomes in SADC mechanisms	70 percent in 2013/14	70 percent in 2014/15

**Sub-Outcome 3: Political cohesion within Southern Africa to ensure a peaceful, secure and stable Southern African region.** A politically cohesive SADC that contributes to addressing the root causes and consequences of conflict and contributing towards a secure environment which is conducive towards sustainable development in the region.

Action	Minister	Indicator	Baseline	Target
<b>security and post conflict reconstruction and development</b>		reflecting SA's national and regional interest		75 percent 2018/19
	DIRCO	Number of election observer missions in which South Africa participated as part of SADC and observers	6	3 in 2014/15
				14 in 2018/19
	DIRCO	Database of trained civilian component	No database	Establishment of the Database in 2014/15
				100 trained civilian component on the database by 2018/19
	DOD	Total number of defence attaché offices	10	Maintain current levels
DOD	Percentage compliance with the South African Development Community Standby (SADC) Standby Force agreement and South African Pledge	100 percent	Maintain full compliance	

**Sub-Outcome 3: Political cohesion within Southern Africa to ensure a peaceful, secure and stable Southern African region.** A politically cohesive SADC that contributes to addressing the root causes and consequences of conflict and contributing towards a secure environment which is conducive towards sustainable development in the region.

Action	Minister	Indicator	Baseline	Target
	DOD	Percentage compliance with number of ordered commitments and deployments (external operations)	100 percent	Maintain full compliance <sup>2</sup>
	DOD	Number of joint, inter-departmental, inter-agency and multinational military exercises conducted per year	9	9 in 2014/15
				29 by 2018/19

**Sub-Outcome 4: A Peaceful, secure and stable Africa.** Attending to the root causes and consequences of conflict in order to contribute to a safer and stable secure environment on the Continent. Strengthening prevention of conflict through peace missions. The ability to respond to emerging and on-going crises on the Continent.

Action	Minister	Indicator	Baseline	Target
<b>Support the African Court on Human and People's Rights (ACHPR)</b>	DOJ&CS	Representation in activities of the African Court on Human and People's Rights (ACHPR)	SA judge serving in the ACHPR	SA judge serving in the ACHPR by 2014/15
				ACHPR with full capacity to address human rights violations 2018/19

<sup>2</sup> The deployment of the SANDF by the President as Commander-in-Chief and the deployment of defence attachés is an important part of South Africa's contribution to conflict prevention, peacekeeping, peace and security as well as post-conflict reconstruction and development in SADC and the rest of the Continent. The DoD & MV has thus resolved to comply with all (100%) ordered commitments (deployments ordered by the President in accordance with the Constitution).



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Action	Minister	Indicator	Baseline	Target
		Make a declaration to allow individuals and NGO's to access the courts	Declaration made and submitted to AU	Declaration made by 2014/15 ACHPR with full capacity and jurisdiction
<b>Contribute to strengthening of AU institutions by increasing the uptake of South Africa's quotas in the African Union Commission and African Union Structures</b>	DIRCO (Supported by relevant departments)	Number of South Africans seconded	8 posts in 2013/14	9 posts in 2014/15
				16 posts by 2018/19
<b>Support AU structures and processes for the advancement of peace and security in Africa</b>	DIRCO	Commitments honoured in terms of decisions by the African Union Peace and Security Council and the UNSC on peace and security in Africa.	100% of commitments made by South Africa honoured	100% of commitments made by South Africa honoured in 2014/15 and thereafter <sup>3</sup>

<sup>3</sup> Commitments are dependent on AU Peace and Security Council decisions. However, South Africa offers to all fulfil commitments it makes in relation to those decisions. These commitments are not imposed but assumed voluntarily and South Africa is committed to fulfilling all commitments made.

<b>Sub-outcome 5: A sustainable developed and economically integrated Africa.</b> The struggle for a better life in South Africa is intertwined with our pursuit of a better Africa in a better world. South Africa will thus continue to support regional and continental processes to strengthen regional integration, significantly increase intra-African trade, and champion sustainable development and opportunities in Africa.				
<b>Action</b>	<b>Minister</b>	<b>Indicator</b>	<b>Baseline</b>	<b>Target</b>
<b>Contribute to the continued implementation of NEPAD programmes</b>	DIRCO	National NEPAD Implementation plan	Audit report on national implementation of the NEPAD programme	Annual progress report in 2014/15
				5 Progress reports on Implementation Plan by 2018/19
<b>Utilise current partnerships with strategic formations /countries/ partners to increase development on the Continent</b>	DIRCO Presidency	Partnership funding/commitments linked-aligned/matched to Presidential Infrastructure Championship Initiative	10 Strategic Partnerships between Africa and global partners in place	Implementation of the short term recommendations emanating from the Global Review on Africa's Partnerships in 2014/15
				AU Global review of strategic partnerships finalised and recommendations implemented with 10 strategic partners by 2018/19
				R277,560,000 in 2014/15
		Disbursement of ARF funds for developmental projects on the continent	R 171,975,876 disbursed as per approved projects	Full disbursement of approved projects by 2018/19
<b>Expand economic cooperation and development integration on the continent</b>	DTI	Key elements of SA positions reflected in the processes of establishing the T-FTA and Continental-FTA (C-FTA)	Conceptualisation of processes towards the establishment of C-FTA underway	SA position on the roadmap, modalities and principles for the establishment of the C-FTA in 2014/15

**Sub-outcome 5: A sustainable developed and economically integrated Africa.** The struggle for a better life in South Africa is intertwined with our pursuit of a better Africa in a better world. South Africa will thus continue to support regional and continental processes to strengthen regional integration, significantly increase intra-African trade, and champion sustainable development and opportunities in Africa.

Action	Minister	Indicator	Baseline	Target
				Draft SA position on processes towards the establishment of the C-FTA in 2018/19
		Number of bilateral economic cooperation agreements signed with African countries	21 current bilateral economic cooperation agreements	2 bilateral economic cooperation agreements in 2014/15
				26 bilateral economic cooperation agreements by 2018/19
		Number of engagements to facilitate the implementation of SDI projects	3 engagements	3 engagements in 2014/15
				8 engagements by 2018/19

**Sub-outcome 6: An equitable and just System of Global Governance:** An equitable, just and representative rules-based multilateral system, with increased developing country access and representation, to promote global peace and security, sustainable development, human rights and respect for the rule of law is a prerequisite for a better life for all in South Africa, Africa and the world.

Action	Minister	Indicator	Baseline	Target
<b>Negotiate and influence the System of Global Governance (peace and security, sustainable development, the global economy, human rights,</b>	DIRCO	Percentage of resolutions, decisions and outcomes on reflecting South Africa's national interest	80 percent	80 percent in 2014/15

**Sub-outcome 6: An equitable and just System of Global Governance:** An equitable, just and representative rules-based multilateral system, with increased developing country access and representation, to promote global peace and security, sustainable development, human rights and respect for the rule of law is a prerequisite for a better life for all in South Africa, Africa and the world.

Action	Minister	Indicator	Baseline	Target
<b>international law and reform of the UN Security Council [UNSC]) to advance South Africa's national interest</b>				85 percent by 2018/19
	DIRCO	Number of positions on identified influential multilateral bodies where South Africa is represented	60 positions on international and continental bodies	60 in 2014/15 and maintain it at 60 thereafter <sup>4</sup>
<b>Reporting on South Africa's compliance with its international reporting obligations</b>	DIRCO	Number of reports submitted to Cabinet	2	2 in 2014/15
				10 by 2018/19

**Sub-outcome 7: Strong, mutually beneficial South-South cooperation:** Strong and mutually beneficial cooperation among countries and groupings of the South and the development of common positions on political, economic, social and human rights issues are essential for an effective response in addressing the historic marginalisation of countries in the South. In addition, harness emerging collective political and economic strength of countries and groupings of the South.

Action	Minister	Indicator	Baseline	Target
<b>Utilise membership / engagements of formations and groupings of the South to advance SA's foreign policy objectives</b>	DIRCO	Number of strategies for SA's engagements for formations and groupings of the South developed, implemented and monitored	2	2 in 2014/15
				5 by 2018/19

<sup>4</sup> Due to various rules of procedure and rotational requirements, it is realistic to maintain a similar level of representation

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Action	Minister	Indicator	Baseline	Target
		Percentage of targeted resolutions and decisions reflecting South Africa's positions	80 percent	80 percent in 2014/15
				85 percent by 2018/19
<b>Fulfil country specific obligations towards the establishment of the BRICS bank</b>	DIRCO	National Obligations fulfilled towards the establishment of the BRICS bank	The decision of BRICS Leaders at the Fifth Summit to establish the BRICS Bank	Implementation of decisions towards the establishment of the Bank in 2014/15
				BRICS Bank established by 2019 by 2018/19
<b>Harness economic strength of countries and groupings of the South</b>	DTI	Number of bilateral economic cooperation agreements signed with countries of the South	49 bilateral economic cooperation agreements	2 bilateral economic cooperation agreements in 2014/15
				59 bilateral economic cooperation agreements by 2018/19

**Sub-outcome 8: Beneficial relations with strategic formations of the North:** Leverage political and economic relations with the countries, formations of the North and plurilateral groupings to the advantage of South Africa, Africa and developing countries.

Action	Minister	Indicator	Baseline	Target
<b>Negotiate development support for South Africa, Africa and developing countries</b>	National Treasury	Volume of development support beneficial to South Africa	R2.3 billion in grants received from Development Partners and aligned to SA government priority areas by FY 2013/14	R1.5 billion in grants received from Development Partners and aligned to SA government priority areas in 2014/15
				R4.3 billion in grants received from Development Partners and aligned to SA government priority areas by 2018/19
	DTI	Increase in foreign direct investment (FDI) aligned to IPAP beneficial to SA's interests from developed countries	New indicator (no baseline)	R40 billion in 2014/15
				R230 billion by 2018/19

## 5. Impact indicators

<b>Impact Indicator</b>	<b>Minister responsible for reporting on the indicator</b>	<b>Baseline</b>	<b>2019 Target</b>	<b>Year 1 Targets</b>
Increased FDI	DTI	R40 billion facilitated by the dti in 2013	R230 billion facilitated by the dti	R60.5 billion facilitated by the dti in 2013/14
Increased tourism arrivals	NDT	13 021 979 annual foreign visitor arrivals by 2013	43 968 284 foreign visitor arrivals by 2017	13 021 979 foreign visitor arrivals by 2013
Increased tourism spend	NDT	R115.4 billion Tourism Foreign Direct Spend (Excluding Capital Expenditure) by 2013	R372.1 billion Tourism Foreign Direct Spend (Excluding Capital Expenditure) by 2017	R115.4 billion Tourism Foreign Direct Spend (Excluding Capital Expenditure) by 2013
Increased value-added exports	DTI	R900 million facilitated by the dti	R20 billion facilitated by the dti	R3.4 billion for 2013/14 facilitated by the dti